



DEPARTMENTS OF THE ARMY AND THE AIR FORCE  
JOINT FORCE HEADQUARTERS - NEW YORK  
330 OLD NISKAYUNA ROAD  
LATHAM, NY 12110-3514

08 MAR 2024

MNAG-TAG

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: New York National Guard (NYNG) Diversity Policy

1. This policy is effective immediately and applies to all Full-Time and Traditional New York Army and Air National Guard personnel.
2. The State of New York is comprised of a rich mixture of diverse people from all walks of life. We must work toward ensuring that this great diversity is reflected in our formations. A diverse force maximizes the ability, perspective, skills, and experiences of all employees to contribute to organizational goals.
3. All Service Members will be given the opportunity to develop and advance to their fullest potential. All of us, regardless of rank, share the responsibility of ensuring equitable and merit-based job selections, mentoring, promotions, advancements, and awards.
4. Commanders and supervisors will not participate in or condone any activities or behavior that undermine human dignity and respect for others. Our dedication to diversity promotes the Army and Air Force values.
5. The foundation of a successful diversity program must include:
  - a. Recruiting members from diverse communities.
  - b. Retaining a diverse force through team building and mutual respect.
  - c. Providing informal and formal mentorship and training opportunities to all Soldiers/Airmen.
  - d. Proactively identifying and eliminating diversity barriers to readiness.
  - e. Supporting diversity initiatives and programs.
  - f. Creating an inclusive culture that accepts and values all members.
  - g. Staffing of authorized positions and resources to adequately carry out Equal Opportunity/Diversity programs.

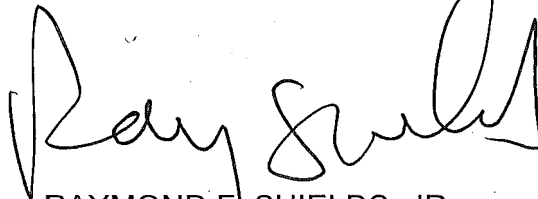
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h. Monitoring and assessing Equal Opportunity/Diversity programs and policies at all levels within your area of responsibility.

6. Questions regarding this policy may be directed to the State Equal Employment Manager (SEEM), Mrs. Heather Ruter, at 518-786-4733, or the NYNG Diversity, Equity, and Inclusion Program Manager, SFC Christine Ross, at 518-265-8253.

7. This policy supersedes memorandum, MNAG-TAG, 1 March 2022, subject: New York National Guard Diversity Policy.



RAYMOND F. SHIELDS, JR.  
Major General, NYARNG  
The Adjutant General

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